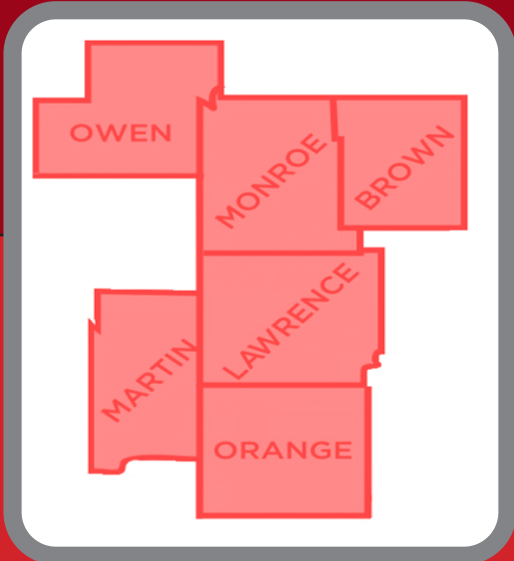
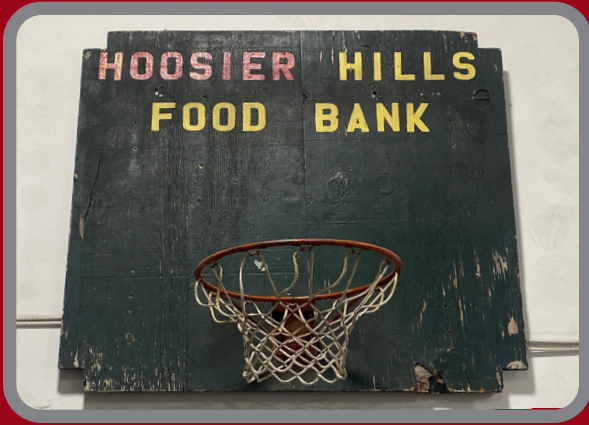


2021 ANNUAL REPORT

HOOSIER HILLS FOOD BANK



Dedicated to Trina Mescher

2021 Another Unusual Year

2021 was, in many ways, a year of transition for Hoosier Hills Food Bank. The “Ruby” theme of this annual report represents the fact that it will be distributed at our 2022 Annual Meeting, which will kick off our 40th Anniversary celebration and the start of our fifth decade of providing services.

2021 also marked the second year of response to the Covid-19 pandemic and a step toward recovery which involved a transition from the height of the crisis in 2020 to a slightly more “normal” operating model. Yet, this model is still very much influenced by higher need, logistical challenges and serious health and economic impacts.

We also saw major changes at HHFB with two key staff members moving on, including our longest-serving member ever. Other staff members stepped into new roles, new members joined the team and we lost our longest serving board member, sadly and suddenly.

Once again, we were called on to remain nimble and adaptable as we met a huge challenge...and our staff, board and agency partners and supporters responded in a way that achieved great success and built our capacity even further. In the end, we distributed over 5.6 million pounds of food, the equivalent of over 19,000 meals each day we were open.

Unfortunately, we aren’t past the pandemic yet, let alone achieved the goal of securing a “better normal.” However, as we acknowledge our 40th Ruby Anniversary and the start of our fifth decade, we are committed to meeting this challenge. Quite simply, hunger is not an option.



Hoosier Hills Food Bank Staff, June 2021

“People don’t eat in the long run. They eat everyday.” - Harry Hopkins



Not one Child.
Not one Senior.
And not one in between.
Hunger is not an option.

HOOSIER HILLS FOOD BANK
 Annual Report 2021
 2333 West Industrial Park Drive
 P.O. Box 697
 Bloomington, Indiana 47402
 (812) 334-8374
 www.hhfoodbank.org

MISSION:

Hoosier Hills Food Bank collects, stores, and distributes food to non-profit agencies feeding the low-income, ill, and children in south central Indiana and works to educate the community about hunger.

Hoosier Hills Food Bank (HHFB) is a member of Feeding America, Feeding Indiana’s Hungry (FIsH), and United Way of Monroe County.

BOARD OF DIRECTORS 2021/2022:

Kevin R. Robling, President	Todd LaDow
Adrian Reid, Vice President	Robin Mendyka
Jessica McClellan, Treasurer	Trina Mescher
George Huntington, Secretary	Margie Rice
Julio Alonso, CEO*	Thomas Ruemler
Chris Gray	Scott Shackelford
Maurice Garnier	Shelia Sines
*non-voting member	Pamela Vanzant

STAFF 2021/2022:

Julio Alonso, Executive Director and CEO
 Will Bruce, Food Rescue Driver
 Jake Bruner, Associate Director and Chief Administrative Officer
 Wolf Davis, Cox Civic Scholar
 Mya Freed, Program Assistant
 Sydney Graham, Programs Specialist
 Rose Harding, Food Sourcing Coordinator
 Erin Hollinden, Manager of Agency Partnerships and Service Equity
 Ryan Jochim, Manager of Volunteer Services and Community Engagement
 Matt Johnson, Food Rescue Driver-Morning Route
 Hutch Kamstra, SPEA Service Corps Fellow-Development
 Cory Lamping, Programs and Garden Manager
 Max Levavi, Indiana Leadership Program Intern
 Ben Mescher, Inventory Specialist
 Donn Middleton, Warehouse Manager
 Cason Page, Indiana Leadership Program Intern
 Makayla Partin, Cox Civic Scholar
 Dave Ruskowski, Food Distribution Specialist
 Casey Steury, Director of Operations and Chief Operating Officer
 Jordan Whalen, Work Study Warehouse Assistant
 Brad Williams, Food Rescue Driver
 Rees Wimmer, SPEA Service Corps Fellow- Programs
 Farah Zulkify, Advocate for Community Engagement



The following staff contributed to our work in 2021, but moved on to other pursuits:

Brandon Bartley, Manager of Food Sourcing and Food Policy	Natalie Payne, Indiana Leadership Program Intern
Ashleigh Blackwell, Summer Intern	
Amanda Chadwell, Summer Intern	Dan Taylor, Assistant Director

Hoosier Hills Food Bank is an equal opportunity employer and provider. Federal discrimination complaints can be directed to 866-632-9992. In 2021, approximately 22% of our funding came from federal government sources and 72% from non-governmental sources. Dollar amounts of all funding sources are provided in our financial statements. Full non-discrimination policy and most recent IRS form 990 are available on our website, www.hhfoodbank.org. Printed locally on sustainability produced paper.

2021: “Deja vu all over again” as an unusual year of transition follows the “year like no other”

Once again, I find myself writing a note for our annual report to help explain the strange circumstances under which we operated during the past year. It wasn't nearly as crazy as 2020, but it was definitely not normal, and came with lots of stress and fear as well as achievement and hope.

Covid was still raging at the start of 2021, and in fact, I became a victim myself in January as well as several of our staff members. Yet, we had some hope entering the new year. Vaccines were becoming available and we were starting to see a way out. Of course, we falsely assumed everyone would do the right thing and that the virus would dissipate. Instead, they didn't, and it found ways to create new strains and continue to confound us. Throughout the year we felt like yo-yo's as each positive development seemed to be followed by a decline, but at least for a while, fewer people became sick and more things reopened.

We started 2021 without our National Guard soldiers who had made such an enormous difference in 2020. We slowly and carefully started to welcome volunteers willing and able to help. We saw the grants dedicated to food purchasing drop by half as well as a huge drop in the government food we had been receiving. However, we worked to stretch our support and kept a steady supply throughout the year. Fortunately, while need remained high, we saw some levels plateau or even drop in some cases.

We lost both an icon and another leadership team member with a combined more than 40 years of experience while we also saw other leaders step up and brought in two exciting and dedicated new staff members. We also welcomed back our interns in the second half of the year. While many of the big grants disappeared, we still saw very strong community support and were able to keep buying food and improving our capacity with lasting effect.

It was another roller coaster year, but we worked through it all and ended up distributing the second highest amount of food ever, topped only by that year like no other: 2020. There were far more bright spots than dark ones so we were able to maintain hope that we were, indeed, moving toward a better future despite any setbacks.

So, once again, I'd like to share the names of the team who made it possible for us to distribute over 19,000 meals a day every day the we opened our doors.

Around mid-year we had to say goodbye to two key members of that team - **Assistant Director Dan Taylor** and **Manager of Food Sourcing & Food Policy Brandon Bartley**. Needless to say, the loss of Dan's 35 years of knowledge and experience was a blow, but we were excited to wish him well in retirement. Brandon, with us for five years as a staff member and a few more as an intern, was a critical member of the leadership team with wizard-like skills, which is why his parting gifts were a wizard's staff and cap!

We could weather these losses because we already had more extraordinary leaders in place, each with more than a dozen years of experience. We did a bit of reorganization and **Jake Bruner** became our new **Associate Director and Chief Administrative Officer** with **Casey Steury** moving up to **Director of Operations and Chief Operating Officer**. Both before and after the transition, these two guys gave 110% to making HHFB the best we could



be. They went into new roles with enthusiasm and it has showed in the seamless way we have continued to perform and build capacity. They are leaders of extraordinary caliber.



Reorganization also allowed us to create a second **Programs Specialist** position and we were again incredibly fortunate to have our about-to-graduate **SPEA Service Corps Fellow Sydney Graham** move into that staff position. Sydney hit the ground running with experience and enthusiasm. We were also able to bring on **Rose Harding** as **Food Sourcing Coordinator**, another dedicated and capable new face that helped keep the food coming in.

Another rock in our solid foundation is **Warehouse Manager Donn Middleton**, who with nearly two decades of experience here keeps everything running (literally!). Donn goes above and beyond keeping the trucks, the equipment and the facilities in top shape and helps everyone out.



Our solid team of **Food Rescue Drivers Will Bruce, Matt Johnson** and **Brad Williams** continued working on the front lines every day, collecting tons of food from dozens of retail and wholesale donors and delivering it to partner agencies in six counties. They braved Covid and the weather to make sure the food kept flowing each and every day.

We all had to adapt to our new inventory management system and **Inventory Specialist Ben Mescher** managed the task of keeping track of almost 6 million pounds of food smoothly while continuing to serve partner agencies. Also working through the new system with agencies and taking on new roles was **Manager of Agency Partnerships and Service Equity Erin Hollinden**, who stepped up to help with a new mobile pantry in addition to supporting our key partners throughout the year.



Sydney was already part of a strong programs team that included **Programs Specialist Dave Ruskowski** and **Programs and Garden Manager Cory Lamping**, both of whom had a hand in receiving and distributing food to both agencies and clients through a number of programs and who were called upon to balance multiple initiatives during the year.

Manager of Volunteer Services and Community Engagement Ryan Jochim skillfully navigated the transition from supervising the National Guard to reintroducing both new and veteran volunteers in the age of Covid, working to provide a safe environment to support our mission and goals.



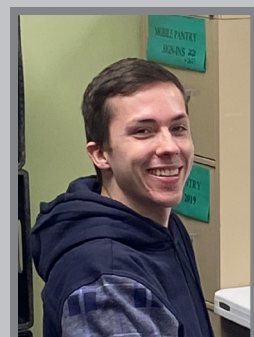
High school intern Hugo Leake was a huge help to us all the way through the summer, and **SPEA Service Corps Fellow Tyler Wenande** helped out remotely during the Spring semester. Long-time warehouse work study teammate **Jordan Whalen** helped out again both semesters. Starting in the Fall we were excited for the return of **Cox Civic Scholar Wolf Davis** and we added a bright new crop of interns who are key members of the team: **SPEA Service Corps Fellows Hutch Kamstra and Rees Wimmer; Indiana Leadership Program Interns Cason Page and Max Levavi; Advocate for Community Engagement Farah Zulkifly; and Cox Civic Scholar Makayla Partin.** Our team of front line staffers are certainly heroes in my eyes and I'm personally grateful to each of them for all they've done under incredibly difficult circumstances over the past two years. I'm also grateful to our very supportive volunteer board of directors who have stood by and with us throughout the pandemic, especially **Board President Kevin R. Robling** and **Board Treasurer Jessica McClellan** who dedicated many hours of support to our cause and helped us navigate our way through uncharted and shark-infested waters!

The following pages describe the efforts of Hoosier Hills Food Bank during 2021, but keep in mind that we remain dedicated to ensuring that no one in our region goes hungry, pandemic or not. The task of ending hunger remains before us. We will not accept going back to pre-pandemic levels of food insecurity. We have to do better. With your continued support, we are up to the task. Thank you!

Sincerely,

Julio Alonso

Executive Director and Chief Executive Officer



Programs, Services & Operations

Local Food Rescue & Food Distribution, Meal Share & GROW

Rescuing and distributing food is the core of Hoosier Hills Food Bank's work and while we continued to face challenges related to the Covid-19 pandemic in 2021, we were able to make progress in restoring the support that makes our programs possible. Retail and wholesale food donations rebounded after a sharp drop in 2020 with local food donations up 28%. Community food drives, which also largely disappeared in 2020 started to gain in strength in 2021 as well.



Each day, our drivers and vehicles visit dozens of local grocery stores and wholesalers in our region to collect donated food that would otherwise be wasted. HHFB provides these donors with the confidence that their donation is being properly transported under strict food safety standards and is only distributed to qualified non-profit programs, ensuring the validity of any tax deductions.

The Meal Share prepared food rescue program also saw a small rebound last year as some large sources of prepared food were able to share excess donations with us. Due to continuing Covid concerns, we only collected prepared food that could be redistributed without repacking to agencies such as kitchens and shelters. The repack program remained on hold during 2021 as we continued to err on the side of safety and caution.

HHFB also receives food through the Feeding America national network's Choice System and this accounted for about 10% of food received in 2021. This food is generally donated with HHFB responsible for transportation costs and/or small processing fees. Our most substantial network partner was Fresh Connect Central at Gleaners Food Bank of Indiana, a produce cooperative that provided significant amounts and varieties of fresh produce.

Food purchasing remained a critical part of our ability to keep pace last year, but at a much-diminished rate from 2020. With most large food purchasing grants sunsetting, the amount of purchased food we obtained declined by over 50%. As described in a later section, USDA commodities also declined significantly in 2021, forcing a greater reliance on traditional sources of rescued and donated food.



In addition to pick-ups, our drivers delivered large quantities of food to partner agencies across our service area. Most daily collection routes also involve stops to deliver just-rescued products to agencies. Other deliveries of ordered products, federal commodities and fresh produce also occur regularly. In a constant effort to improve and with an emphasis on logistics, efficiency and donor relationships, several changes were made to routes in 2021, moving staff to different routes, shifting pick ups from one route to another,

changing pick up days and adding donors throughout the routes. The Garden Route on Wheels (GROW) program delivered 43,354 pounds of fresh produce to 10 agencies in 2021.

Pandemic conditions required that we maintain many of the protocols established in 2020 to ensure safety and the appropriate procedures for masking, social distancing, quarantining, and hygiene were followed throughout the year, although government guidelines often provided mixed messages.

The most significant change made due to Covid was a move to agency pre-ordering of food, which was done on the fly in 2020, but facilitated by a new inventory management system in 2021. In January, we launched the Primarius 2 software that enabled agencies to view inventory, order products and schedule appointments online. Most agencies adapted quickly and positively, although a handful expressed that they preferred the previous method of on-site shopping. The system has generally worked well although such a major overhaul in procedures and software was not without challenges and setbacks.

We were able to purchase a large number of turkeys for Thanksgiving distribution to our agencies and managed to beat back the Grinch at Christmas when just as we began distributing the hams we purchased we received notice that they were part of a nation-wide recall. We had to quickly implement our recall procedure and get back those that had been distributed, account for and dispose of the remainder. We successfully tested our procedures with the largest recall we've ever had. Fortunately, we contacted Kroger and were able to obtain enough hams and turkeys to fulfill our commitments to agencies.



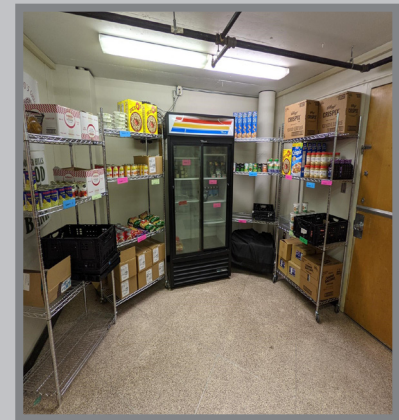
By December 31, 2021 turned out to be the second biggest year in HHFB's history with 5,633,424 pounds of food distributed, including the largest amount of fresh produce ever – 1,453,705 pounds or 26% of the total. This represented a 10% decline from 2020's record pandemic distribution of over 7 million pounds and was expected without the same levels of government and private investments. Our 2021 distribution amounts to the average equivalent of 18,629 meals provided each day we were open. Coming on the heels of our biggest year in history and with continuing struggles related to the pandemic, this was no small achievement.



Crimson Cupboard

HHFB sponsors Crimson Cupboard, the IU campus food pantry in collaboration with the Student Involvement and Leadership Center, providing over 42,700 pounds of food in 2021. The pantry served a total of 2,529 households and 5,034 individuals last year, an average of 236 households and 420 people per month.

Crimson Cupboard was able to restore inside the pantry shopping for clients in 2021 and added two new Graduate Student staff who will serve two-year terms with the pantry, which is becoming a more widely known resource for students who continually share their thanks. One shopper states: “The Crimson Cupboard provides essential nutrition with staff and volunteers that operate by an ethic of true hospitality. The stability ensured by being able to supplement my shopping needs without concern of availability or affordability is irreplaceable and infinitely appreciated.”



Families First Mobile Pantry

In addition to our work with partner agencies, Hoosier Hills Food Bank operates the Families First Mobile Food Pantry in multiple communities. Monthly mobile pantry distributions have taken place in Bedford, Mitchell, Orleans and Shoals for many years. Locations have varied but recently HHFB has partnered with four churches to set up food distribution each month. Due to the Covid-19 pandemic, these distributions were switched from an indoor “shop through” method to a pre-boxed drive-thru delivery. We are hopeful that as the pandemic ebbs we’ll be able to restore the ability for clients to shop through and choose specific items for their needs in 2022. Mobile pantries served a total of 5,577 households and 12,528 individuals in 2021, an average of 465 households and 1,044 individuals per month.

With grant support, HHFB also launched new mobile pantry efforts in Monroe County aimed at ensuring equity by targeting areas with traditionally underserved populations of Black, Latinx, and Native residents. An initial pilot pantry in downtown Bloomington was discontinued after several months with low interest. A second effort began in partnership with Limestone Crossing that has continued successfully and is currently being evaluated for long-term continuation. Other pilot pantries are planned for 2022.

Volunteers were key to our mobile pantry efforts, providing over 1,000 hours of support in 2021.



Fresh Friday Mass Food Distributions

With the increased need from Covid-19 impacts continuing, HHFB extended our summer Fresh Friday direct food distributions for another year in 2021. Six distributions were held (bi-weekly in June, July and August) and 2,244 households were served, reaching over 7,400 people. Client survey results indicated that 89% of those served lived in Monroe County with 5% each coming from Lawrence and Owen counties. 75% of clients stated that Covid-19 had impacted their ability to get food. 72% of households included a senior citizen and 37% included children.

Once again, all three Monroe County Commissioners were regular volunteers at Fresh Friday Distributions and helped facilitate a Covid-19 Vaccine Clinic in partnership with the Monroe County Health Department and IU Health at one of our August distributions. In a new partnership, Anthem sponsored Fresh Fridays along with all of HHFB's mobile pantry distributions and provided information to interested clients about free additional Medicare benefits.

Operations, Fleet & Facility Maintenance

While the heart of Hoosier Hills Food Bank is its staff, volunteers and donors, other elements make up different critical body parts. Another key to moving 5 million pounds of food each year is the infrastructure required to do so. Our operations staff has over 20,000 square feet of office, warehouse and refrigerated space to manage along with 11 vehicles and numerous fork lifts, pallet jacks and other pieces of equipment to maintain.

Our eight refrigerated box trucks (including liftgates) and vans get heavy use collecting and distributing food and require regular maintenance and sometimes repairs. Our vehicles logged 54,697 miles in 2021, twice around the earth! Three of our other older and non-refrigerated vehicles saw little use last year. We were also vigilant about maintenance and repairs to our two commercial walk-in coolers and our freezer, all critical to operations.

In addition to normal maintenance and upkeep, grants made it possible for us to make some long-needed facility improvements in 2021. After many years facing flooding and icing at the entrance to our parking lot and in our truck pen, we were able to implement a drainage project that alleviated the problem and significantly improved safety. The years, as well as thousands of cars during pandemic food distributions, had also taken a toll on our parking lot and we were able to repave it and add new gravel to the unpaved portion. We also made some improvements in office space including creating a new member agency services area.



Importantly, the operations staff also manages much of the day to day activity that keeps food coming in and going out. The logistics of scheduling both our own drivers and vehicles as well as outside deliveries and agency pick ups is a complicated and involved process.

Senior Food Box & USDA Commodity Programs

HHFB operates two important U.S. Department of Agriculture programs in partnership with the Indiana Department of Health. The Emergency Food Assistance Program (TEFAP) provides a supply of staple foods (dry, fresh and frozen) for distribution to qualified partner agencies. The Commodity Supplemental Food Program (CSFP) provides a monthly box of staple foods to qualified, enrolled senior citizens. Both programs saw continuing effects of COVID as they utilized drive-thru, low-contact distribution methods in 2021 to limit the ability for transmission of the coronavirus.

There are 33 HHFB partner agencies which participate in the TEFAP program, including food pantries, kitchens and shelters. Our own mobile pantries are also TEFAP agencies. Unfortunately, the amount of food distributed through TEFAP in 2021 declined significantly from 2020, by 26%. Combined with the ending of the Coronavirus Food Assistance Program (CFAP), we saw a drop of over 1.3 million pounds of food from federal sources in 2021 and that impact was felt. Still, TEFAP is an important source of staple foods for HHFB and our partners, providing over 1.5 million pounds or 27% of our total last year.

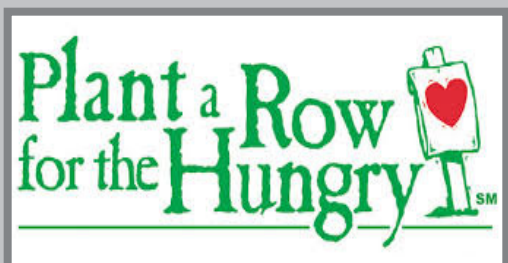
The CSFP program is an important source of food for low-income seniors in our service area. Seniors over 60 with incomes no more than 130% of the federal poverty level qualify for CSFP. Covid continues to impact this program as well, as despite our efforts, some seniors felt it unsafe to pick up their boxes and dropped out of the program. Nonetheless, we distributed a total of 9,064 boxes in 2021 with 776 seniors on the program at year-end. In addition to the commodities provided by USDA, we were able to supplement over 25,600 pounds of fresh produce for seniors as well.

Since 2006, HHFB has provided CSFP service to Crawford County, which is outside our six county service area. In October 2021, Dare to Care Food Bank in Louisville, KY, which serves Crawford County took over CSFP distribution there. Both food banks worked with ISDH on a smooth transition that has helped the program participation remain steady.

Garden, Gleaning & Plant-a-Row Programs

After two years of Covid-influenced hiatus, the HHFB Garden at Will Detmer Park returned in 2021. The garden is a partnership with Monroe County Parks and Recreation. Programs and Garden Manager Cory Lamping worked with a dedicated team of volunteers to grow and harvest 2,986 pounds of fresh produce including sweet potatoes, cabbage, broccoli, squash and various greens. In April, the Monroe County Youth Council helped to install a Three Sisters Garden as well, which featured heirloom and indigenous varieties of corn, beans, and squash.

Opportunities for gleaning were limited last year but many people participated in the Plant-a-Row project, growing 3,490 pounds of fresh produce for donation to HHFB.



Development and Administration

Fundraising, Food Sourcing, Donors & Support

Food and financial donors are crucial to HHFB's ability to meet our goals and provide services to partner agencies and clients. Over 70% of our cash support in 2021 came from private sources as did 62% of the food we distributed. And while pandemic-related grants declined and some food donation sources did not rebound, donors remained very generous in support of our efforts.

Early in the year, we received a big boost from 100+ Women Who Care Monroe County when we were chosen as the agency to receive their quarterly donation. Through the year we also received substantial support from many continuing and new donors including the Lawrence County Community Foundation, Feeding America, Learfield Communications/IU Athletics, United Way of Monroe County, BKD, Kroger, Smithville Charitable Foundation, Woodforest National Bank, Walmart, Sam's Club, and United Way of Central Indiana. Cause marketing campaigns also supported our work including Jersey Mike's Day of Giving, Fresh Thyme's round up campaign, Walmart's Fight Hunger Spark Change, Target giving circle, and others coordinated through Feeding America. Special events like the Pie Run (virtual last year), X-Hunt Scavenger Hunt, Soup Bowl and Book Fair provided much needed help as well.

In addition to private support, HHFB relies support from many levels of government as well. USDA provides administrative funding for the federal commodity programs and we receive Community Development Block Grant funding through the City of Bloomington and Emergency Food and Shelter funding through United Way. Locally, the City of Bloomington Jack Hopkins program, Monroe County Commissioners, Monroe County Sophia Travis grant program, Perry Township, Van Buren Township and Owen County Council all supported food purchasing expenses with grant support. The state of Indiana provided support through the Indiana Department of Agriculture Food Bank grants, which the legislature raised from \$300,000 to \$1 million in 2021; and through Neighborhood Assistance Program tax credits to incentivize private contributions.

We developed two new important partnerships last year when Anthem offered a three-year commitment to support our mobile pantry program with a \$150,000 donation over that period; and we received a \$70,000 grant to partner with the Partnership for a Healthier America to purchase produce and develop a nutrition ranking system.



Our food sourcing program saw transitions in staff with Brandon Bartley departing and Rose Harding coming on board in August. Through the transition we were participating in a Food Sourcing Assessment provided to us as a consulting grant through Feeding America. This very helpful process resulted in several recommendations to try and boost our food sourcing and distribution abilities. Included was a recommendation to develop another food delivery route that would focus on smaller and rural agencies that don't always have the capacity or opportunity to come pick up food at the food bank. We followed through with a proposal to create a new food distribution specialist position, which Feeding America agreed to fund for three years.

Local retailers and wholesalers increased their donation levels in 2021 after we saw some drops in 2020. Our top local food donors remained pretty consistent: Sam's Club, KeHe Distributors, Walmart, MDV Nash Finch, Kroger, Fresh Thyme and Target. Happily, community food drives rebounded last year as well, bringing in 64% more food. The IU Greek system came through with a combined total of over 13,000 pounds through the Panhellenic Association and Interfraternity Council; Hoosier Hysteria came back with over 4,500 pounds, IU Residential Programs & Services brought in over 6,700 pounds and Summers Plumbing Heating and Cooling made another wintery delivery of over 4,100 pounds. Another bright spot was Alexandra's Army – a new non-profit created by 9 year old HHFB supporter Alexandra Daley and comprised entirely of children who collected almost 4,600 pounds of food for us in their neighborhoods. Unfortunately, our largest food drive, Stamp Out Hunger was cancelled for the second year due to Covid-19.

Many, many groups and individuals provided support throughout the year including important in-kind contributors like Tonya's Touch, which regularly provided cleaning and janitorial services.



Agency Relations

Supporting our partner agencies is one of the core goals of HHFB. A total of 93 agencies were served in 2021 and fall loosely into the categories of food pantries (61) and on-site feeding programs (32) but include pantries, shelters, residential programs, youth programs and backpack programs. Five new agencies joined HHFB in 2021 including Family Fellowship Food Pantry (Martin), Groceries to Go (Monroe), New Beginnings Youth Program (Martin), St. Paul United Methodist Church Food Pantry (Monroe) and Wheeler Mission Center for Men (Monroe). Three agencies either closed or discontinued food programs in 2021.

In accordance with Feeding America and IRS requirements, all agencies are monitored on a biennial basis and 34 site visits were conducted in 2021. Agencies are also asked to rank their level of satisfaction with HHFB's service on a 1-10 scale and in 2021 the average rank was 9.71.

For the first time and due to Covid-19 concerns, our biennial agency conference was held virtually in 2021. With the assistance of Thing in a Pot productions, we developed a program of food safety and civil rights trainings and shared messages from each HHFB staff member with partner agencies under the theme "Share the Love". Agencies completed quizzes to ensure record of compliance.

Because partner agencies serve people in a variety of ways, have varying eligibility and intake procedures and may serve some of the same clients, it is nearly impossible for HHFB to determine the number of unduplicated individuals served by our programs and agency partners. However, we do collect statistics from agencies that paint a picture of the scope of people touched by the food we distribute. In 2021, an average of 51,751 people were served each month through our partners and our programs.

Agency pulse surveys throughout the year helped tell the story of pandemic impacts on the food security network. In February, 9% of agencies reported that need was increasing, in May this was 17% and by November it was up to 51%. In the first half of the year 100% of agencies reported that they were getting enough food from HHFB, but this dropped to 78% in November.

With the support of a generous anonymous donor, we were able to provide eleven partner agencies with the award of a capacity building grant to enable them to distribute more food more effectively. Support was awarded for projects that included renovations and building additions and purchases of equipment such as stoves, refrigerators and freezers. Through a competitive process, \$110,000 in grants were awarded to Feed the Needy, Garrard Chapel, Monroe County United Ministries, Bread of Life Food Pantry, Love Never Fails Food Pantry, Community Kitchen of Monroe County, Groceries to Go, Mother's Cupboard, Loaves & Fishes Food Pantry, St. Paul United Methodist Food Pantry, Mother Hubbard's Cupboard, New Hope for Families and Beacon Inc./Shalom Community Center.



Volunteer Program & Special Events

HHFB's volunteer program was hit hard by the pandemic but started to rebound strongly in 2021. A total of 1,627 individuals provided over 9,128 hours of volunteer service. Volunteers worked in the warehouse...packing food boxes, sorting food drive, repacking bulk products and staging food orders for agencies. They helped at our mobile pantries and Fresh Friday distributions, in the garden, on our board, and at the community book fair.

Hundreds of individuals helped out, some for one-time shifts and many for regular weekly shifts. Some of our most consistent and dedicated individuals included: John Harl, Natsuko Tsujimura, Margie Hershey, Pat Cole, Linda Hadley, Elisabeth Heyerdahl, Chuck Burns, John Harl, Mary Heldt, Tom Ashcroft, Pete Yoder, Sai Chalasani, Faith Stimson, Trevor Jones, Piper Donnelly, Ethan Ficko, Anne Ward, Mike & Barb Horvath, Audrey Williams, Chris Cutshall, Tom Higgins, Diana Rojahn, Dan Morelli, Melissa Beard, Jim Silberstein, Jessica Hoopengartner, Rebecca Alter, Sydney Lovins, Penny Githens, Julie Thomas, Brienne Rutledge, Christian Lee, Cole Ranseen, and Payton Kerr. Groups like Alpha Gamma Delta, Alpha Phi Omega, Army ROTC, IU MAPS, Cook Group, Pi Sigma and the Indiana Department of Agriculture also contributed their time and effort.

HHFB's volunteer program also saw some major accolades in 2021. We were named Best Volunteer Opportunity in the Herald-Times Best of Bloomington competition and Manager of Volunteer Services and Community Engagement Ryan Jochim and our program were honored with the City of Bloomington's Be More Extraordinary Award.



Hunger Action Awards and Annual Meeting

Both events had to be cancelled in 2020 and we decided to combine them for 2021 with one big event that celebrated our 2020 “Summer of Love”. Because Covid concerns still lingered, the in-person audience was limited and for the first time the event was live-streamed on Mandolin.com. Representing both the community support we received and the efforts we made to keep our neighbors fed during the height of the pandemic, we issued our summer of love themed 2020 Annual Report highlighting the unprecedented distribution of over 7 million pounds of food.

Several partners, supporters and volunteers were honored with Hunger Action Awards including IU Athletics, Patty Denison, New Hope for Families, Target, Feeding America, Gov. Eric Holcomb and Operation Food and Robert Meitus and Carrie Newcomer, who received the Charlie Thompson Award. Gov. Holcomb and Feeding America CEO Claire Babineau-Fontenot joined us via video to accept their awards.

The event was bittersweet as we used the last half of it to recognize the retirement of Assistant Director Dan Taylor, whose last official day of work landed on the meeting day. A proclamation from Mayor John Hamilton was read proclaiming Dan Taylor Day; a special “Thank you, Dan” video was presented and an appreciation resolution from the HHFB Board of Directors officially named the building the “HHFB Dan Taylor Annex” and sign was unveiled for installation on the building.



27th Annual Soup Bowl Benefit

It was obvious near the end of 2020 that holding the 2021 Soup Bowl Benefit in person was not going to be a safe option due to Covid-19. Fortunately, Soup Bowl organizer Robert Meitus was also a founder of Mandolin, a new streaming platform for live concerts and events and helped us create the first ever virtual Soup Bowl Benefit.

While having soup was not an option, local potters came through with beautiful bowls again and they were distributed to ticket holders in a random drive-thru style the day before the event. Livestream viewers enjoyed live and recorded performances from Eric Schedler & Sam Bartlett, Carrie Newcomer & Gary Walters, Joshua Bell, Keb' Mo', Busman's Holiday, Malcolm Dalglish, IU Soul Revue and Ross Gay.

The first livestream Soup Bowl turned out to be the most successful ever, raising over \$200,000 for Hoosier Hills Food Bank.

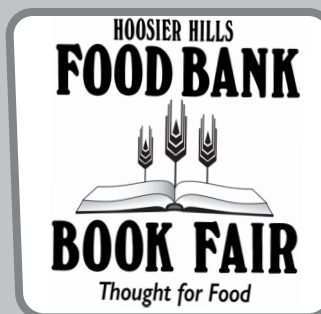


Community Book Fair

Because we had to cancel the Book Fair in 2020, we looked forward to bringing it back in 2021 – bigger and better than ever. And we delivered. Our book sorting volunteers kept busy sorting two years' worth of books, media, games and puzzles which we stored in three off-site trailers as well as at our annex. We had so much material to offer the public that we expanded to use two buildings at the Monroe County Fairgrounds.

Because Covid-19 was still a concern, our first order of business was to develop a pandemic risk mitigation plan for the book fair, which we shared with the Monroe County Health Department in order to make the event as safe as possible. But while masks made things a bit warm at times, they didn't dampen the enthusiasm or fun. Programming was somewhat limited but Veteran's Appreciation Day and Heroes Day took place as usual, in partnership with the Monroe County Veteran's Services Office and Monroe Fire Protection District and we held a make your own tie-dye shirt demonstration.

With twice as many DVDs, CDs, albums and other items to offer, the Media section moved to the second building along with Better Books and a huge History section infused by a very large donation in 2020. The main building continued to house most fiction and non-fiction, clearance, Cooking & Crafts, the Children's section and the popular Horror and Science Fiction area. The Book Fair turned out to be the most successful ever with a record 4,000 people attending over six days



Advocacy, Education & Outreach

Another part of HHFB's mission includes collaboration and coordination with other hunger agencies and growing public awareness about food insecurity and hunger. We continued our participation in groups established during the pandemic to improve the sharing of information and resources including the statewide Operation Food and the local Monroe County Food Security Working Group. Our state and national partners, Feeding Indiana's Hungry and Feeding America also provide opportunities for collaboration and resource sharing as well as advocacy at the state and federal level on hunger issues.

Whenever possible, staff participated (in-person or virtually) as part of discussions around food insecurity and hunger including panels for Wake Up! With United Way and the IU Food Symposium. We worked to draw media attention to hunger issues and our efforts with interviews and press releases including an appearance on the CBS Evening News. Events like the annual meeting were used to call attention to the positive impact that proposals such as increasing the minimum wage and extending the child tax credit would have on poverty and food insecurity. We also joined Feeding America in advocating for USDA programs such as TEFAP, CSFP, SNAP and WIC that help address food insecurity.

One of our most popular education and outreach efforts is the Children's Art Calendar and last year we were able to once again solicit artwork from local school children who drew their reflections on hunger and HHFB. The calendar also contains hunger statistics and is used to thank donors, volunteers and supporters.



Administration & Compliance

Food bank operations also involve a high level of administrative work that ranges from preparing payroll, managing human resources and paying the bills to working with our volunteer Board of Directors to ensure proper oversight and governance of the organization. And another important and necessary element of HHFB's work falls into the general area of accountability. The food bank is responsible not only to those who support our work with their food and financial help, but to regulatory agencies and many other partners. These matters are often unseen but are important to maintaining a healthy organization.

Some of HHFB's key relationships include membership in Feeding America, the national food bank network and largest hunger-relief charity in the country. Feeding America links the 200 food banks covering every county in America through collaboration and support. The network benefits from support from national food and financial donors and the sharing of best practices and resources. Membership also involves compliance with standards that cover all aspects of operations and are intended to ensure a healthy organization that meets all legal and food safety standards. HHFB is also a member of Feeding Indiana's Hungry, the state food bank association and United Way of Monroe County.

Administrative staff worked to ensure that all the regular tasks necessary to keep the food bank running smoothly were handled and worked with the board and regulators to ensure a clean financial audit and passing inspections from the Monroe County Health Department and USDA Food Defense division as well as compliance with all grant and other regulatory reporting. Operations staff took the leading role in preparing for HHFB's biennial third party food safety audit, conducted by AIB International in the fall, which resulted in our highest score ever, 950/1000. HHFB also remained fully compliant with our Feeding America partner, continuing to meet standards for Meals Per Person In Poverty (MPIN) in all six of our counties.

Management staff worked closely with the board to review and revise personnel policies in 2021, making minor adjustments and corrections but also establishing Juneteenth as a paid food bank holiday. Adjustments in staffing also enabled us to accelerate our living wage initiative and establish a minimum starting wage of \$15 per hour.

Staff changes prompted by Dan's retirement and Brandon's move out of state included the hiring of former SPEA intern Sydney Graham as Program Specialist and Rose Harding as Food Sourcing Coordinator. Jake Bruner was promoted to Associate Director and Chief Administrative Officer while Casey Steury moved up to the role of Director of Operations and Chief Operating Officer. Seven staff celebrated milestone anniversaries last year including Dan Taylor (35 years), Brandon Bartley (5), Cory Lamping (5), Erin Hollinden (10), Julio Alonso (15), Casey Steury (15) and Ben Mescher (15).

Todd LaDow joined the board of directors as a new member with Chris Gray, Adrian Reid, Margie Rice, Kevin Robling and Pam Vanzant signing on for another term and the board kept the same slate of officers. Chuck Cooksey and Tom Ruemler retired from the board after many years of service. Sadly, we started the year with the sudden passing of our longest serving board member, Trina Mescher, who we lost in January. Trina's spirit of generosity and kindness and her dedication to HHFB are greatly missed.

As mentioned earlier, administrative staff maintained a vigilant watch on Covid protocols, adjusting as necessary throughout the year.

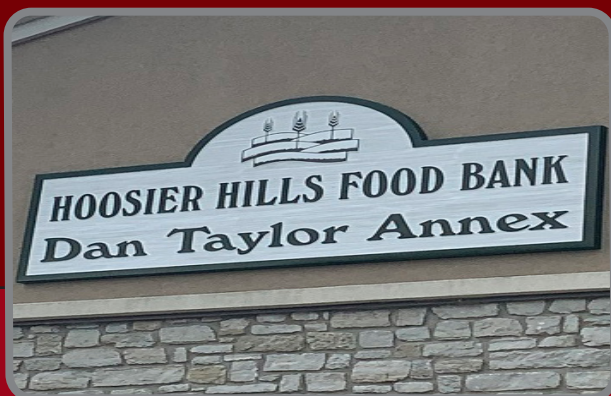
A Major Transition

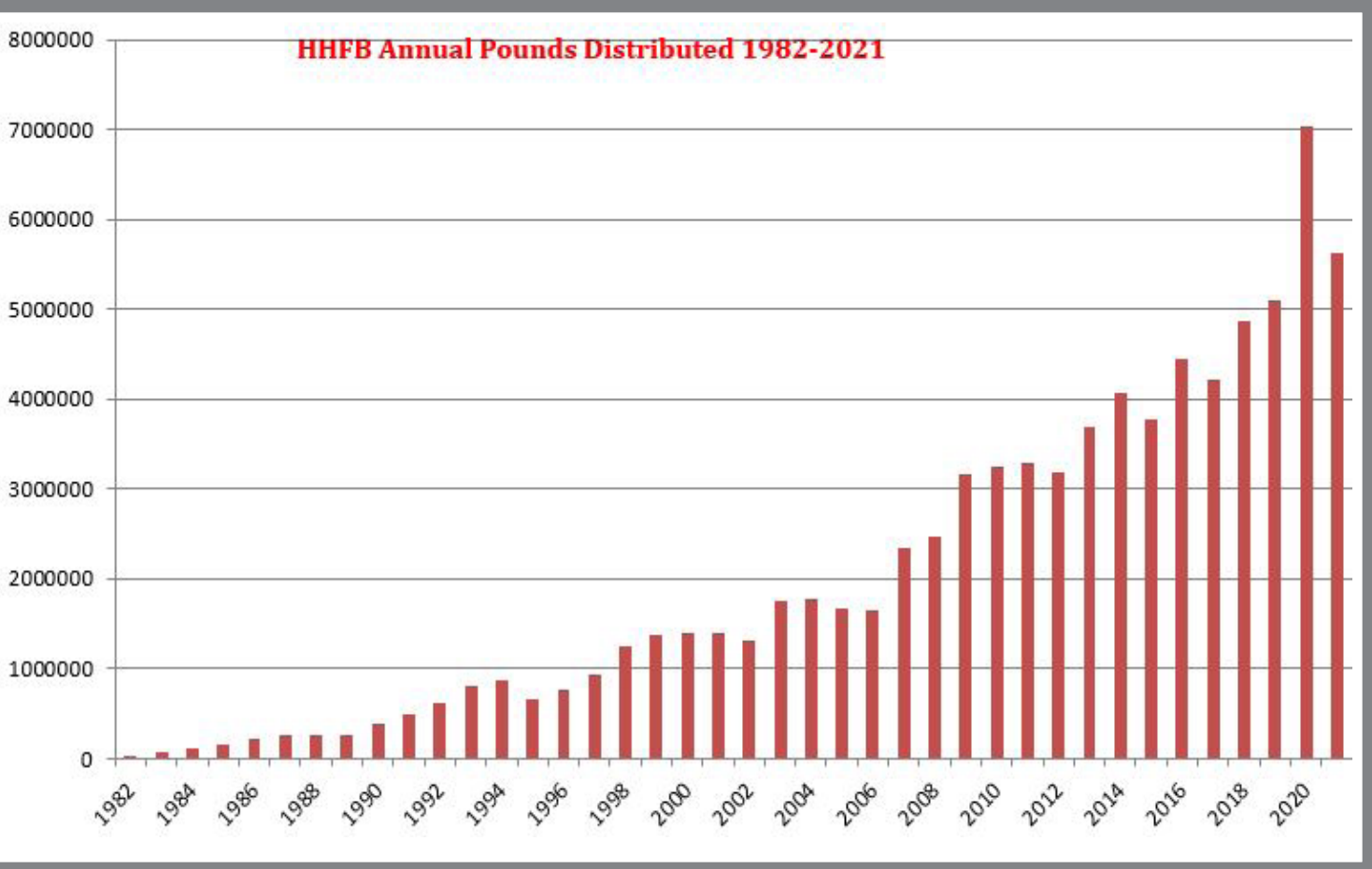
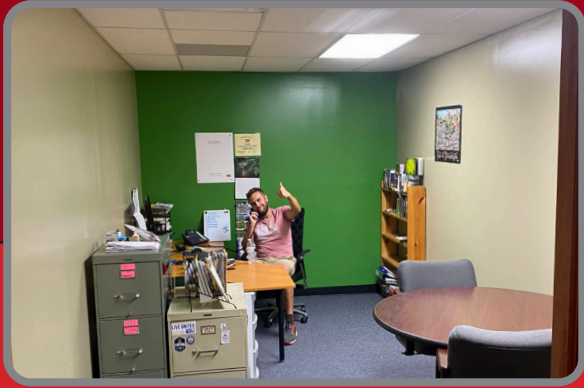
We would be remiss not to spend a bit more time to point out Dan Taylor's legacy at Hoosier Hills Food Bank during his final year as our Assistant Director. The first thing to note is that he continues to support us as a donor and volunteer...coming in to help not just with transition issues but at Fresh Friday distributions and to help stage food for agencies.

Dan's dedication to HHFB was evident not just from his longevity...although 35 years with the same organization is something rare and remarkable. He demonstrated it every day in his commitment to the bottom line – get as much food in and feed as many people as possible.

Working alongside two long-time executive directors and countless staff members and interns, Dan was both support and mentor to dozens of foodbankers over the years. He helped build a strong organization with a fundamental purpose and he helped a lot of people have a lot of fun along the way.

He is already missed, but his legacy is the strength of the food bank he left behind, on which we continue to build. Our food bank and our community owe him a debt that he'd never acknowledge but that is there nonetheless. We wish him a long and happy retirement and hope to continue seeing him often. Thanks, Dan!





The 2022 Update

Logistics mean that our annual report will always be published sometime after the end of the year it describes. Release of this 2021 Annual Report is planned for our Annual Meeting and Hunger Action Awards on April 1st.

As the food bank moves into 2022 as this report goes to press, we've already hosted volunteers for Martin Luther King Day of Service, dealt with another snow closure, held another Soup Bowl Benefit, hired a new staff member, Program Assistant Mya Freed, and started the planning for our Ruby Anniversary year which will culminate with a reception on our November 18th anniversary.

We also hit another key milestone in January when we reached the point of having distributed the equivalent of over 10 million meals since the start of the pandemic in March 2020.



Statement of Values

Hoosier Hills Food Bank, Inc.

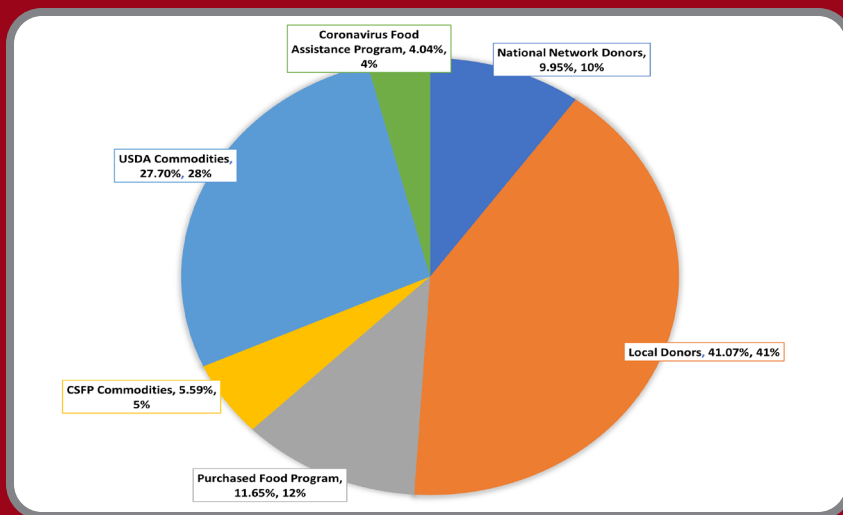
Adopted by Board of Directors April 19, 2010.

Hoosier Hills Food Bank is a non-profit corporation dedicated to the elimination of hunger in south central Indiana. Our values, consistent with that purpose include:

- A commitment to the fair treatment and dignity of all persons, but especially those individuals using the services of HHFB and its partner agencies and the volunteers who support those services.
- A commitment to the right of all people to have access to safe, affordable, nutritious food.
- A commitment of accountability and transparency to the food and financial donors who support our work and to respecting their privacy and intentions.
- A commitment to providing our employees with a living wage, reasonable employment benefits and fair and equitable treatment.
- A commitment to providing our partner agencies with the best possible variety of quality food that our resources will allow and to being responsive to their needs.
- An appreciation of the diverse nature of our community and a commitment to inclusive practices in the hiring of staff, recruitment of volunteers and provision of services.

FOOD RECEIVED 2021

By Donor Source	2021	2020	Change	% Change	%Total
<u>National Network Donors</u>					
Feeding America Network	223,504	384,519	(161,015)	-42%	3.94%
Fresh Connect	311,733	128,611	(183,122)	142	5.5
Gleaners Cluster	0	36,871	(36,871)	-100%	0%
Interaffiliate Transfers	29,301	121,752	(92,451)	-76%	.52%
Network Total	564,538	671,753	(107,215)	-16%	9.95%
<u>Local Donors</u>					
Local FA Donors	1,232,110	942,148	(289,962)	31%	21.73%
Local Regular Donors	966,065	791,328	(174,737)	22%	17.03%
Meal Share Donors	50,956	41,700	(9,256)	22%	.9%
Community Food Drives	79,746	48,712	(31,034)	64%	1.41%
Local Total	2,328,877	1,823,888	(504,989)	28%	41.07%
<u>USDA Commodities</u>					
TEFAP	1,293,688	650,827	(642,861)	99%	22.81%
CSFP	317,240	410,340	(93,100)	-23%	5.59%
USDA Total	1,571,105	2,084,770	(513,665)	-25%	27.7%
<u>CFAP Commodities</u>					
CFAP Total	228,900	1,062,890	(833,990)	-78%	4.04%
<u>Purchased Food Program</u>					
Purchased Total	660,462	1,408,244	(747,782)	-53%	11.65%
Total Received	5,671,122	7,461,885	(1,790,763)	-24%	100%



Food Received by Donor Source

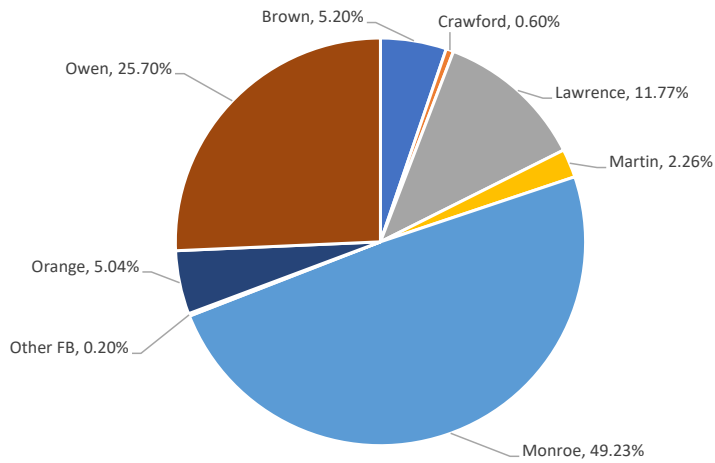


FOOD Distributed 2021

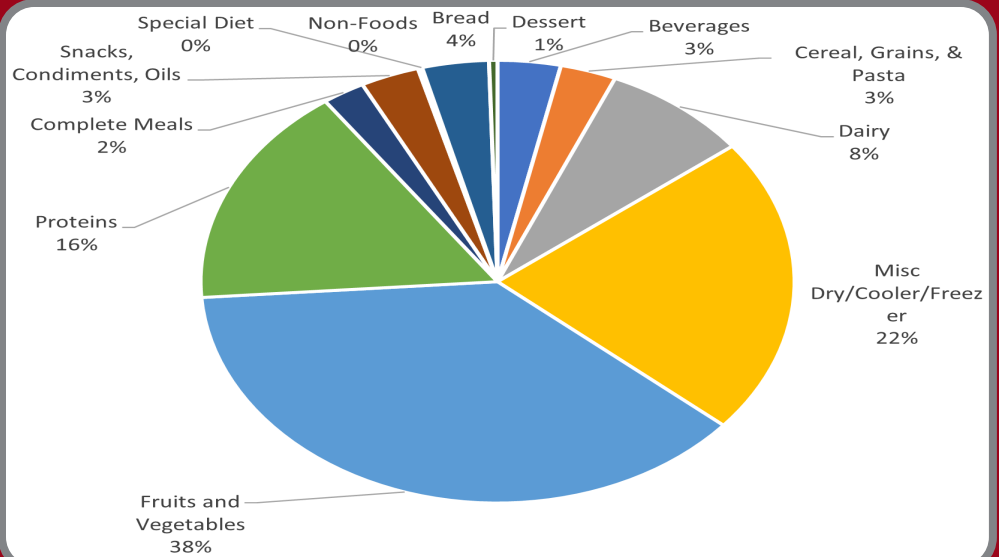
By Donor Source	2021	2020	Change	% Change	%Total
<u>National Network Donors</u>					
Feeding America Network	213,735	531,844	(318,109)	-60%	3.79%
Fresh Connect	309,957	126,712	(183,245)	145%	5.5%
Interaffiliate Transfers	27,498	106,766	(79,268)	-74%	.49%
Total FA Network	551,190	793,324	(242,134)	-31%	9.78%
<u>Local Donors</u>					
Community Food Drives	110,398	50,615	(59,783)	-54%	1%
Meal Share	66,495	36,057	(30,438)	-46%	1%
Local & Retail	2,033,315	1,616,985	(416,330)	-20%	23%
Total Local	2,210,208	1,703,657	(506,551)	-23%	24%
<u>USDA Commodities</u>					
CSFP	317,240	410,340	(93,100)	-23%	5.63%
TEFAP	1,560,496	2,100,365	(539,869)	74%	30%
Total USDA	1,877,736	2,510,705	(632,969)	-25%	33.33%
<u>CFAP Commodities</u>					
CFAP Total	227,877	1,060,794	(832,917)	-79%	4.05%
Purchased Total	792,992	1,147,981	(354,989)	-31%	14.08%
TOTAL DISTRIBUTED	5,633,424	7,089,749	(1,456,325)	-21%	100%
<u>By County</u>					
Brown	293,055	213,540	(79,515)	37%	5.2%
Crawford	33,530	44,240	(10,710)	-24%	0.6%
Lawrence	663,112	843,591	(180,479)	-21%	11.77%
Martin	127,368	187,982	(60,614)	-32%	2.26%
Monroe	2,773,527	3,984,037	(1,210,510)	-30%	49.23%
Other Food Bank	11,310	116,032	(104,722)	-90%	.2%
Orange	283,952	402,129	(118,177)	-29%	5.04%
Owen	1,447,570	1,298,198	(149,372)	12%	25.7%
TOTAL DISTRIBUTED	5,633,424	7,089,749	(1,456,325)	-21%	100%



Food Distribution by County



Food Distribution by Food Type



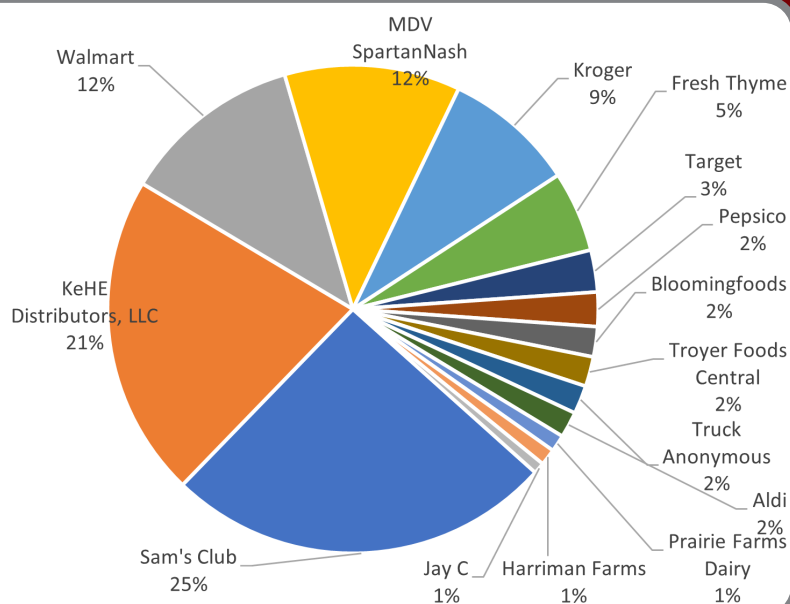
HHFB 2021 DISTRIBUTION BY FOOD TYPE

Category	2021	2021%	2020	2020%
Beverages	193,022	3.4%	169,373	2.4%
Cereal, Grains & Pasta	171,782	3%	657,660	9.3%
Dairy	452,763	8%	832,135	11.7%
Misc. Dry/Cooler/Freezer	1,224,087	21.7%	794,660	11.2%
Fruits & Vegetables	2,119,276	37.6%	2,765,199	39.0%
*Fresh Produce	1,453,705	25.8%	1,400,671	19.8%
*Canned, Dried, Frozen Produce	555,069	9.9%	1,009,682	14.2%
*Juice	110,502	2%	354,846	5.0%
Proteins	917,883	16.3%	1,417,842	20.0%
Complete Meals	131,049	2.3%	211,629	3.0%
Snacks, Condiments & Oils	180,012	3.2%	240,740	3.4%
Other	243,550	4.4%	511	0.0%
Total	5,633,424	100%	7,089,749	100%

HOOSIER HILLS FOOD BANK 2021 - TOP 15 LOCAL FOOD DONORS

2021 Donor	2021 #	2020 Donor	2020 #
Sam's Club	547,131	KeHE Distributors	343,850
KeHe Distributors	457,867	Sam's Club	334,329
Walmart	255,102	Walmart	236,391
MDV SpartanNash	248,248	MDV	225,098
Kroger	185,529	Kroger	132,857
Fresh Thyme	114,392	Fresh Thyme	70,191
Target	59,438	Pepsi Bottling Group	57,918
Pepsi Co	48,619	Target	45,992
Bloomingfoods	42,752	Troyer Food Service	45,225
Troyer Food Service	42,233	IU RPS/IU Dining	30,223
Truck Anonymous	40,285	Aldi's	29,933
Aldi	36,806	State of Indiana/FEMA	25,000
Prarie Farms Dairy	23,786	Bloomingfoods	23,303
Harriman Farms	23,421	Pantry 279	22,099
Jay C	15,981	Jay C	19,929

Top Local Donors



HOOSIER HILLS FOOD BANK 2021 - TOP NATIONAL NETWORK DONORS

2021 Donor	2021 #	2020 Donor	2020 #
Fresh Connect Central	311,733	Feeding America	182,669
Kraft Heinz Food Co.	73,031	Fresh Connect	128,611
General Mills, Inc	67,751	Tri-State Food Bank Inc	89,073
Feeding America	37,530	Niagara Bottling	75,072
Conagra Brands	32,400	Gleaners Food Bank	41,708
Community Harvest Food Bank	23,653	Agrow Fresh Potatoes	38,352
Post Consumer Brands	12,792	Conagra Choice System	31,501
Terre Haute Catholic Charities	5,648	Post Consumer Brands	19,512
		Mondelez	17,709
		Terre Haute Food Bank	16,650

HOOSIER HILLS FOOD BANK 2021 - TOP 10 MEAL SHARE DONORS

2021 Donor	2021 #	2020 Donor	2020 #
Hoosier Room	41,514	Hoosier Room	21,301
Summit Elementary	2,004	MCCSC	11,846
Batchelor Middle	1,909	Avers Pizza	2,934
Garnish Catering	1,641	Outback Steakhouse	1,094
Marlin Elementary	1,623	Tudor Room	1,036
Academy of Science	770	IU Health Bloomington	986
Fairview Elementary	559	Bloomington Country Club	363
Clear Creek Elementary	424	Chipotle	333
SPEA/Hodge Cafe	254	Starbucks	318
Bloomington North High	147	Alpha Gamma Delta	266



HOOSIER HILLS FOOD BANK 2021 - TOP 15 COMMUNITY FOOD DRIVE DONORS

2021 Donor	2021#	2020 Donor	2020 #
Anonymous (Various Total)	25,906	Anonymous (Various, Total)	23,203
Panhellenic Assoc. IU	8,234	Summers Plumbing	4,890
IU Residential Programs	6,740	Fresh Thyme	4,520
Interfraternity Council IU	4,943	Panhellenic Assoc IU	1,588
Alexandra's Army	4,593	Meineke Car Care Center	1,494
Hoosier Hysteria	4,512	IU Health Food Drive	1,280
Summers Plumbing	4,112	YMCA of Monroe County	1,218
YMCA Southeast	2,553	Girl Scouts of Central Indiana	1,195
Hoosier Hills Career Center	1,893	NALC/Stamp Out Hunger	1,147
Arlington Heights Elementary	1,809	MCCSC	1,101
Alpha Gamma Delta-Beta Delta	1,491	Alpha Gamma Delta	866
HHFB Book Fair	1,061	Remax Realty Professionals	710
IU Athletics	939	EmployBridge	580
Lotus Education & Arts	889	IU Dorm Food Drives	510
Indiana Dept of Child Services	850	Renaissance Rentals	377

HHFB POUNDS DISTRIBUTED BY AGENCY

AGENCY DISTRIBUTED	COUNTY	POUNDS
Amethyst House	Monroe	1,121
Amethyst Women's House	Monroe	439
Area 10 Agency on Aging	Monroe	47,667
Area 10 Owen County	Owen	46,574
Artisan Alley Art Camp	Monroe	102
Backpack Buddies	Monroe	2,223
Banneker Community Center	Monroe	3,419
Becky's Place	Lawrence	9,945
Bedford Community Care Center	Lawrence	122,594
Bertha's Mission	Lawrence	40
Blair House - Centerstone	Monroe	2,278
Bloomington Township Trustee	Monroe	380
Bobby's Place Pantry	Monroe	15,768
Boys and Girls Club at Lincoln Street	Monroe	376
Boys and Girls Club at Crestmont	Monroe	2,557
Boys and Girls Club of Ellettsville	Monroe	2,922
Bread of Life/Mitchell Church of Christ	Lawrence	331,808
Brown County CSFP	Brown	9,462
Brown County Enrichment for Teens	Brown	604
Brown County Weekend Backpack Program	Brown	3,985
Catholic Charities Bloomington	Monroe	197
CK Express Pantry	Monroe	3,114
College Square Food Pantry	Monroe	20,421
Community Kitchen of Monroe County	Monroe	84,732
Compass ELC	Monroe	14,752
Crawford County CSFP	Crawford	33,530
Crawford Homes Program	Monroe	49,529
Crestmont Community Food Pantry	Monroe	45,296
Crimson Cupboard	Monroe	42,702
Cunot Food Pantry	Owen	12,925
Equity Mobile Pantry	Monroe	18,096
Family Fellowship Food Pantry	Martin	18,583
Feed the Needy	Monroe	4,856
First United Methodist Church	Monroe	24,203
Garrard Chapel	Owen	924,522
Genesis Church Food Pantry	Monroe	4,974
Gospport Food Pantry	Owen	20,299
Grace Center Food Pantry	Monroe	20,297
Grace Haven	Orange	4890
Greater Works Ministry	Monroe	9,663
Groceries to Go	Monroe	6,422
Hannah House	Monroe	426
Harmony School	Monroe	1,851
Help Build A Better Life	Monroe	9,185
Highland Faith Assembly of God	Monroe	3,771
Hoosier House	Monroe	844
Hospice of IU Health Bloomington Hospital	Monroe	12,738
Indiana Dream Team	Owen	14,165
Knightridge Food Pantry	Monroe	1,082
La Campagne Ministries	Owen	1,353
La Campagne Youth Program	Owen	265
Lawrence County CSFP	Lawrence	92,445
Lighthouse Fellowship Church	Owen	10,815

Loaves and Fishes Food Pantry	Brown	129,090
Loogootee UMC Youth Program	Martin	2,336
Loogootee United Methodist Church	Martin	7,091
Love Never Fails	Orange	4,066
Love Never Fails Food Pantry	Orange	7,011
Mark of Discipleship Mission	Owen	316,512
Martin County CSFP	Martin	16,334
MCUM Self-sufficiency Program	Monroe	15,619
Middle Way House	Monroe	10,771
Mobile Pantry Bedford	Lawrence	48,539
Mobile Pantry Mitchell	Lawrence	57,741
Mobile Pantry Orleans	Orange	55,275
Mobile Pantry Shoals	Martin	33,908
Monroe County CSFP	Monroe	53,748
Monroe County Mobile Food Pantry	Monroe	92,299
Mother Hubbard's Cupboard	Monroe	631,024
Mother's Cupboard Community Food Pantry	Brown	13,466
Mother's Cupboard Community Kitchen	Brown	30,877
New Hope Family Shelter	Monroe	4,553
New Hope Food Pantry	Monroe	460
New Leaf New Life	Monroe	93,497
North Salem Pantry	Brown	7,662
Orange County CSFP	Orange	74,900
Owen County CSFP	Owen	62,446
Owen Valley Backpack Buddies	Owen	5,867
Pantry 279	Monroe	1,244,144
Paoli Community Food Pantry	Orange	115,946
People's Open Pantry	Monroe	9,839
Perry Township Trustee	Monroe	5,313
Positive Link, IU Health Bloomington Hospital	Monroe	12,754
Recovery Engagement Center	Monroe	532
Redeemer Community Church	Monroe	6,542
Richland Township Food Pantry	Monroe	38,227
Richland Township Trustee	Monroe	5,775
Saint Paul United Methodist Church	Monroe	4,844
Salvation Army of Bloomington	Monroe	15,846
Shalom Community Center	Monroe	107,432
Souls Matter Food Pantry	Monroe	5,626
Spencer Presbyterian Food Pantry	Owen	71,589
Springs Valley Educational Program	Orange	480
Springs Valley Food Pantry	Orange	21,384
St Vincent de Paul of Brown County	Brown	97,909
St Vincent de Paul of Martin County	Martin	22,986
Tabitha's Storehouse at Highland Village	Monroe	12,688
Terre Haute Catholic Charities Food Bank	Other FB	11,310
The Rise! Food Pantry	Monroe	1,755
The River	Martin	7,135
Washington Township Trustee	Owen	238
Wheeler Mission/Camp Hunt	Monroe	41,498



HOOSIER HILLS FOOD BANK UNAUDITED 2021 FINANCIAL

Statement of Activity

Income	
Donations, Fundraising & Grants	\$1,604,903.09
Federal Gov. Grants/Reimbursements	\$420,653.87
Federal PPP Loan Forgiveness	\$127,030.00
Local & State Government Grants	\$135,300.00
Shared Maintenance	\$12,833.10
United Way	\$105,677.49
Investment/Other Income	\$26,774.32
Donated Food Donations	\$4,918,805.50
Total	\$7,352,027.31
Expenses	
Payroll, Taxes & Benefits	\$827,150.06
Occupancy	\$73,517.15
Supplies:	
Food Acquisition & Transportation	\$633,382.71
Other Supplies	\$120,687.35
Vehicle & Equipment Expenses	\$62,281.29
Fundraising Expenses	\$95,262.92
Insurance & Bookkeeping Expenses	\$67,974.08
Grants to Agencies	\$40,014.55
Miscellaneous/Other Expenses	\$19,187.13
Donated Food Expenses	\$4,649,192.30
Donated Book Expense	\$43,809.91
Total	\$6,632,513.45
Net Results of Operations	\$719,513.86

Statement of Financial Position

Current Assets	
Operating Cash	\$794,255.19
Reserve Cash & Investments	\$360,200.00
Capital Projects Restricted Cash	\$23,311.64
Beneficial Interest in Trust	\$266,019.79
Accounts Receivable	\$4,604.33
Grant Receivable Unrestricted	\$49,894.59
Allowance for Uncollectible Account	(\$2000.00)
Donated Food Inventory	\$490,797.06
Donated Book Inventory	\$126,353.37
Prepaid Expenses/Deposits	\$27,318.22
Total Current Assets	\$2,140,724.19
Property & Equipment	
Land	\$157,500.00
Buildings	\$795,276.00
Building Improvements	\$425,743.74
Equipment	\$186,503.54
Vehicles	\$613,435.57
Total	\$2,178,458.85
Less Accumulated Depreciation	(\$1,044,688.45)
Net Property & Equipment	\$1,133,770.40
Total Assets	\$3,274,494.59

Liabilities & Net Assets

Current Liabilities	
Accounts Payable	\$1,137.96
Accrued Wages	\$11,225.25
Accrued Paid Time Off	\$42,610.30
Payroll Taxes Payable	\$9,371.05
Employee Benefits	\$5,135.61
Mortgage Current	\$20,950.74
Total Current Liabilities	\$90,430.91
Long-Term Liabilities	
Mortgage	\$546,103.06
Total Long-Term Liabilities	\$546,103.06
Total Liabilities	\$636,533.97
Net Assets-Unrestricted	\$2,637,960.62
Total Liabilities & Net Assets	\$3,274,494.59

Note: The preceding is HHFB's unaudited year-end draft financial information. It does not reflect adjustments that will be made for capital expenses, inventory, depreciation, grant restricted funds, accounts payable and other accounting items. Final financial statements will be prepared and audited independently in 2022. HHFB's IRS form 990 will be posted on our website when completed.



Community Supporters



Nolan's Lawn Care Service Inc

